

Vision & outcomes

The vision is to achieve an integrated estates strategy and master plan that enables the Surrey Heartlands clinical strategy and which is driven by the Surrey Heartlands strategy. This will improve the efficiency & effectiveness of the estate, therefore delivering savings and revenues that can be used on front line care. We will take an outcomes focussed approach to strategic development of the Surrey Heartlands estate. The STP estate will be overseen as an integrated entity, with all estates decisions taken to align with the future priorities of the STP footprint. Capital will be recycled within the footprint and focussed on areas of Surrey Heartlands priority. Committed to the Surrey Heartlands citizen-led co-design communications and engagement initiative.

Rationale for change

There is no current integrated approach to estates strategy and very little co-operation or co-ordination on estates issues and developments between the various organisational entities across the STP footprint

Assumptions

- Revenue from building and land disposals can be released back to the footprint rather than the centre in order to support the implementation of the clinical strategy and investment in front line services.
- NHS Property Services are fully engaged in the process and support the principle of the STP having overall management / control of the estates footprint. Note – ongoing dialogue to underpin this assumption.
- A continuing collaborative approach on estates issues by estates professionals and clinicians across the STP and that legacy issues do not obstruct progress – this will include consideration of the estates and capital infrastructure for cancer as well as estates and infrastructure plans with neighbouring STPs particularly the Surrey Sussex Cancer alliance

Objectives

- Baseline the current Surrey Heartlands Estate
- Give the Surrey Heartlands STP member organisations control of the entire Estate so that it can be overseen as a single entity
- Ensure clinical necessities and public engagement is sought and incorporated into the Estates Master Plan
- Develop and deliver an Estates Master Plan that enables the other STP workstreams and supports the system as a whole

Risks/ Mitigation

- **Surrey Heartlands can't keep the revenue generated as a result of asset disposals within the footprint** > clarity is sought regarding national strategy on estates receipts

Financial Impact

* One Public Estate efficiencies will be attributed to the Business Support Services workstream

